

Agenda item 4.3

Quality and Performance Committee – Thursday 17th January 2013

QIPP Delivery/Monitoring Update 2012/13

Paper to Note

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EXECUTIVE SUMMARY

NHS Surrey reported an amber rating to the SHA on the delivery of QIPP in the December submission. Although transformational milestone delivery is generally on track we are reporting over-performance in activity particularly within our acute providers culminating in a significant risk.

At M8 we are reporting achievement of our control total however, this figure plays in the contingency (apart from reserves retained for High Cost Drugs and retrospective continuing care claims) and slippage on new investments (as per last year).

Regardless, original QIPP Schemes across Surrey have delivered £16m YTD at M8 (74%), a negative movement of 4% from M7. However, continued particular exceptional performance against targets can be seen within NE Hants and Farnham, Surrey Health and North West Surrey. CCGs now have Financial Recovery Plans in place to address any gaps in the delivery of their original QIPP targets as well as any over performance in the overall budget position. The dashboard used to monitor performance against QIPP targets has now been developed to incorporate monitoring against CCG's Financial Recovery Plans.

The report endeavours as previously discussed to distinguish the position on the achievement of QIPP vs over performance in other areas of acute budgets not covered by QIPP programmes.

IMPLICATIONS

Health Impact	Improving quality and increasing prevention for the population.
Financial Implications	Cost savings requirement by CCG is paramount to delivering the control total in 2012/13
Legal Implications	Financial balance in a legal requirement driven through the achievement of QIPP
Equality impact	To ensure that all patients are able to access the best care in the most appropriate place regardless of demographics.
Reputational impact	Importance of having robust plans that deliver quality, innovation, productivity and

	prevention
Risk Register	Risk around failure to deliver and implications of workforce levels to deliver the required QIPP whilst transitioning to 5 CCGs.
Board Assurance Framework	Included

QIPP Delivery 2012-13

NHS Surrey reported an amber rating to the SHA on the delivery of QIPP in the December submission. Although transformational milestones are generally on track we are reporting over-performance in contract activity within acute providers. Delivery of QIPP schemes does not appear to have had the desired outcomes, particularly in relation to the Acute activity numbers.

A review of the QIPP Delivery Board with Local Area Directors has been undertaken and it was agreed to continue with the meetings on a fortnightly basis to proactively manage 12/13 QIPP and other risks to non-delivery of QIPP. The meetings will also include support from the Local Area Directorate regarding 13/14 planning. The SHA will also continue to attend this meeting. CCGs are in the process of finalising their 2013/14 QIPP plans and sharing them with providers. The first national submission is due on the 25th January 2013.

The QIPP dashboard has now been finalised and includes additional schemes identified from CCG Financial Recovery Plans, which address gaps in QIPP delivery, any unidentified QIPP savings and contractual budget pressures.

Appendix A provides an overall account on QIPP delivery and Financial Recovery Plan progress for each CCG for M8.

NHS Surrey continues to work with CCGs to gain assurance around plans, milestones, risks and actions required to deliver 2012/13 and support the Area Team to assure the planning process for 2013/14.

Appendix A

Surrey QIPP Delivery

Overall Summary Position – Month 8

CCG	12/13 Total Original QIPP Savings Planned (£,000)	QIPP M8 YTD Actual (£,000)		QIPP M8 YTD Overall % Delivery & Rag Rating	* QIPP Forecast M8 YTD (£,000)	Financial Recovery Plans (reconcile QIPP / Budgetary Position) (ex. Cont / Investment)		
		Plan (£,000)	Actual (£,000)			Overall FRP Plan	Actual M6 - M8 YTD (£,000)	Forecast M8 YTD
All	45,655	21,887	16,089	74%	29,135	27,288	6,937	27,194
Contingency and New Investment Slippage						7,840	6,963	7,779
Total FRP and Cont / New Inv.						35,128	13,900	34,973

* Forecasting with phasing .

Overall original 2012/13 QIPP schemes have delivered savings of £16,089m YTD at M8 leading to a 74% yield against a plan of £21,887m demonstrating a decrease of 4% in delivery from M7, at 79%.

Financial Recovery Plan delivered savings of £6,937m at M8 from implementation in M6 from a planned level of £27,288m for the months 6 - 12.

The tables below provide a summary for each CCG.

North West CCG

CCG	12/13 Total QIPP Savings Planned (£,000)	QIPP M8 YTD Actual (£,000)		QIPP M8 YTD Overall % Delivery & Rag Rating	* QIPP Forecast M8 YTD (£,000)	Financial Recovery Plans (reconcile QIPP / Budgetary Position)	
		Plan (£,000)	Actual (£,000)			Overall FRP Plan	Actual M6 - M8 YTD (£,000)
North West Surrey	14,636	6,185	5,947	96%	10,060	4,472	1,265
Contingency and New Investment Slippage						0	0
Total FRP and Cont / New Inv.						4,472	1,265

* Forecasting with phasing .

North West 2012/13 original QIPP schemes delivered savings of £5,947m YTD at M8 leading to a 96% yield against a plan of £6,185m demonstrating a decrease in delivery of 10%.

Recovery plan schemes have been identified to deliver £4,472 savings in order to meet gaps in original QIPP schemes and balance overall budget position. **Note:** North West does not include contingency and new investment funding as part of their recovery plan. North West have delivered savings of £1,265m at M8 from implementation in M6 and are forecasting 100% delivery.

Surrey Downs CCG

CCG	12/13 Total QIPP Savings Planned (£,000)	QIPP M8 YTD Actual (£,000)		QIPP M8 YTD Overall % Delivery & Rag Rating	Financial Recovery Plans (reconcile QIPP / Budgetary Position)	
		Plan (£,000)	Actual (£,000)		Overall FRP Plan	Actual M6 - M8 YTD (£,000)
Surrey Downs	9,912	5,705	3,054	54%	6,560	2,504
Contingency and New Investment Slippage					2,649	2,589
Total FRP and Cont / New Inv.					9,209	5,093

* Forecasting with phasing .

Surrey Downs 2012/13 original QIPP schemes delivered savings of £3,054m YTD at M8 leading to a 54% yield against a plan of £5,705m, demonstrating a decrease in delivery of 11% from M7.

Recovery plan schemes have been identified to deliver savings of £9,209m in order to meet gaps in original QIPP schemes and balance overall budget position. Surrey Downs have delivered savings of £5,093m at M8 from implementation in M6 and is currently forecasting 100% delivery.

Guildford and Waverley CCG

CCG	12/13 Total QIPP Savings Planned (£,000)	QIPP M8 YTD Actual (£,000)		QIPP M8 YTD Overall % Delivery & Rag Rating	* QIPP Forecast M8 YTD (£,000)	Financial Recovery Plans (reconcile QIPP / Budgetary Position)	
		Plan (£,000)	Actual (£,000)			Overall FRP Plan	Actual M6 - M8 YTD (£,000)
Guildford & Waverley	6,332	3,094	2,369	77%	4,188	3,128	562
Contingency and New Investment Slippage						1,887	1,887
Total FRP and Cont / New Inv.						5,015	2,449

* Forecasting with phasing .

Guildford and Waverley 2012/13 original QIPP schemes delivered savings of £2,369m YTD at M8 leading to a 77% yield against a plan of £3,094m demonstrating a decrease of 8% from M7.

Recovery plan schemes have been identified to deliver £5,015m savings to order to meet gaps in original QIPP schemes and balance overall budget position. Guildford & Waverley have delivered savings of £2,449k at M8 from implementation in M6 and is currently forecasting 86% delivery.

East Surrey CCG

CCG	12/13 Total QIPP Savings Planned (£,000)	QIPP M8 YTD Actual (£,000)		QIPP M8 YTD Overall % Delivery & Rag Rating	* QIPP Forecast M8 YTD (£,000)	Financial Recovery Plans (reconcile QIPP / Budgetary Position)	
		Plan (£,000)	Actual (£,000)			Overall FRP Plan	Actual M6 - M8 YTD (£,000)
East Surrey	9,377	4,400	2,308	52%	3,580	11,391	1,686
Contingency and New Investment Slippage						1,567	1,567
Total FRP and Cont / New Inv.						12,958	3,253

* Forecasting with phasing.

East Surrey 2012/13 original QIPP schemes delivered savings of £2,308m YTD at M8 leading to a 52% yield against a plan of £4,400m demonstrating an increase of 9% from M7.

Recovery plan schemes have been identified to deliver £12,958 savings in order to meet gaps in original QIPP schemes and balance overall budget position. East Surrey have delivered savings of £3,253m at M8 from implementation in M6 and is currently forecasting 100% delivery.

North East Hampshire and Farnham CCG

CCG	12/13 Total QIPP Savings Planned (£,000)	QIPP M8 YTD Actual (£,000)		QIPP M8 YTD Overall % Delivery & Rag Rating	* QIPP Forecast M8 YTD (£,000)	Financial Recovery Plans (reconcile QIPP / Budgetary Position)	
		Plan (£,000)	Actual (£,000)			Overall FRP Plan	Actual M6 - M8 YTD (£,000)
Farnham	1,834	977	942	96%	1,349	329	126
Contingency and New Investment Slippage						427	427
Total FRP and Cont / New Inv.						756	553

*Forecasting with phasing.

Farnham 2012/13 original QIPP schemes delivered savings of £942k YTD at M8 leading to a 96% yield against a plan of £977k demonstrating an 8% decrease in delivery for M7.

Farnham do not have a specific recovery plan, however are forecast to deliver of £756k from central schemes.

Surrey Heath CCG

CCG	12/13 Total QIPP Savings Planned (£,000)	QIPP M8 YTD Actual (£,000)		QIPP M8 YTD Overall % Delivery & Rag Rating	Financial Recovery Plans (reconcile QIPP / Budgetary Position)		
		Plan (£,000)	Actual (£,000)		Overall FRP Plan	Actual M6 - M8 YTD (£,000)	Forecast M8 YTD
Surrey Heath	3,564	1,526	1,469	96%	1,408	794	1,407
Contingency and New Investment Slippage					843	843	843
Total FRP and Cont / New Inv.					2,251	1,637	2,250

*Forecasting with phasing.

Surrey Heath 2012/13 original QIPP schemes delivered savings of £1,469m YTD at M8 leading to a 96% yield against a plan of £1,526m demonstrating a decrease in overall delivery of 5% from M7.

Recovery plan schemes have been identified to deliver £2,250m in order to meet gaps in original QIPP schemes and balance overall budget position. Surrey Heath have delivered £1,637m savings at M8 from implementation in M6 and is currently forecasting 100% delivery.

Rag Rating Key

Green	80% +
Amber	60% - 79%
Red	0% - 59%

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